



CCM Pakistan

CCM - NEWSLETTER

2025

July - December

COUNTRY COORDINATING MECHANISM PAKISTAN

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1. BACKGROUND:

The Country Coordinating Mechanism (CCM) Pakistan, established in 2002, is a multi-sectoral body managing the country's partnership with the Global Fund to Fight AIDS, Tuberculosis, and Malaria (GFATM). It serves as a central platform to coordinate grant proposals, select implementing partners, and oversee program performance, ensuring that Pakistan's response to HIV, TB, and malaria is strategic, inclusive, and aligned with national and global standards.

CCM Pakistan includes representatives from government, civil society, NGOs, the private sector, academia, development partners, and affected communities. This diverse membership promotes participatory decision-making and strengthens national ownership of Global Fund-supported initiatives. The main responsibilities include submitting funding requests, nominating Principal Recipients, monitoring financial and programmatic outcomes, and fostering coordination among stakeholders. Additionally, the dedicated oversight committees ensure compliance, risk management, and adherence to governance standards.

Over the years, CCM Pakistan has been instrumental in advancing public health by improving access to critical diagnostics, treatments, and preventive services for HIV, TB, and malaria. It has promoted active community participation, addressed systemic gaps in healthcare delivery, and ensured that Global Fund investments are aligned with national health priorities. While challenges persist, such as effective coordination between federal and provincial authorities and sustained involvement of affected populations, the CCM continues to serve as a cornerstone institution in Pakistan's efforts to control and reduce the burden of these three major communicable diseases.

2. CCM MEMBERS MEETING JULY 2025:

The CCM Members Meeting was held on 10 July 2025 in Islamabad under the chairmanship of the Honorable Chair of CCM / Secretary M/o NHR&C, Mr. Syed Waqar ul Hassan, with participation from CCM members, Global Fund Country Team, Principal Recipients, development partners, observers, and provincial representatives. The Chair welcomed participants and reaffirmed Pakistan's



strong partnership with the Global Fund, emphasizing the review of GC-7 implementation, recalibration of activities amid budget constraints, and the need for flexibility in reprogramming to protect essential services. Key agenda items included conflict of interest declaration (with none reported), endorsement of new observer statuses, and updates on USAID's transition of responsibilities to the U.S. State Department.

The meeting extensively discussed the reprogramming of GC-7 following an

overall 11% reduction in Global Fund allocations, with higher cuts in some programs due to performance and absorption trends. The Global Fund Senior Portfolio Manager, Ms. Izaskun clarified that reductions would focus on non-essential activities while safeguarding core, lifesaving services, including HIV treatment and diagnostics. Community and provincial representatives raised



concerns regarding equity, transparency, and provincial constraints, while partners emphasized alignment, domestic resource mobilization, and performance-based prioritization. In closing, the Chair assured that provincial concerns would be considered carefully, core services would remain protected, and coordination would continue through PRs and the Global Fund. With these comments the meeting formally adjourned after noting agreed actions and next steps.

3. CCM ELECTIONS - TRANSGENDER AND PEOPLE WHO USE DRUGS CONSTITUENCIES:

The CCM Secretariat Pakistan conducted elections for the "Transgender (TG)" and "People Who Use Drugs (PWUD)" constituencies on 12th and 13th of August 2025 respectively. These elections aim to ensure inclusive participation of marginalized communities in the Country Coordinating Mechanism (CCM), enabling them to contribute directly to planning, oversight, and decision-making



for Global Fund–supported HIV, TB, and Malaria programs in Pakistan.

On 12th August 2025, the Electoral College successfully selected Dr. Sarah Gill (Ali Omer Tahir) as the Transgender representative in CCM Pakistan. Dr. Sarah Gill is the first Transgender Medical Doctor in Pakistan. Alongside her work serving the Transgender community, she is pursuing postgraduate degree in Public Health. Her expertise and lived experience are expected to bring valuable insights into policy-making, program planning, and advocacy for the Transgender population.

On 13th August 2025, elections for the "People Who Use Drugs" constituency were conducted, resulting in the selection of Dr. Noor Zaman Rafiq as the PWUD representative in CCM Pakistan. Both elections were organized under the CCM Secretariat's supervision, following established procedures to ensure fairness, transparency, and accessibility for all eligible participants. Observers from civil society organizations and technical partners supported the process, guaranteeing that the elections reflected the voices of the respective communities.

The newly elected representatives will play a pivotal role in CCM deliberations, ensuring that the perspectives of "Transgenders" and "People who use Drugs" communities are integrated into national HIV, TB, and Malaria programs. Their involvement strengthens accountability, inclusivity, and



community-led decision-making, contributing to equitable and effective health interventions for vulnerable populations across Pakistan.

4. OVERSIGHT COMMITTEE VISIT - PUNJAB (TUBERCULOSIS & HIV COMPONENTS):

The CCM Pakistan Oversight Committee conducted a field visit of Punjab from 19th to 21st August 2025 to review Global Fund-supported Tuberculosis (TB) and HIV/AIDS



programs. The team, including members from WHO, UNAIDS, APLHIV, Health Services Academy, and Punjab civil society, with CCM Secretariat support, assessed public and private healthcare facilities in the districts of Dera Ghazi Khan, Bahawalpur, and Multan. The visit aimed to monitor program performance, identify challenges, and provide guidance. Key TB observations included assurance of medicine provision, staff retention, LTFU/MDR tracking, case detection, and a unified database, while HIV/AIDS priorities focused on provider training, availability of WHO-approved RDTs, blood safety, referral systems, and LTFU tracing. The committee engaged with treatment

centers, clinics, labs, and hospitals to evaluate program achievements and gaps.

On the final day, a debriefing was held with Punjab Health Department officials, during which the committee shared its findings and recommendations. The discussion emphasized the need for improved domestic funding, community engagement, coordination between federal and provincial authorities, and adherence to national treatment guidelines. Officials acknowledged the issues raised and committed to addressing them. The Oversight Committee also highlighted the importance of strategic planning for the upcoming GC-8 Global



Fund round and recognized the efforts of all stakeholders in advancing TB and HIV/AIDS elimination in Punjab.

5. OVERSIGHT COMMITTEE MEETING SEPTEMBER 2025:

The CCM Oversight Committee convened on 3rd September 2025 at the CCM Secretariat, bringing together representatives from key partners,



including the US State Department, FCDO, UNAIDS, WHO, HSA, and APLHIV. The meeting focused on the upcoming Global Fund GC8 funding cycle, emphasizing efficient resource utilization and strategic oversight. Discussions highlighted the importance of establishing a Steering Committee to guide Joint Program Review and NSP development, while prioritizing virtual consultations and cost-effective site visits. Partners stressed the need for a comprehensive work plan consolidating past consultant TORs, budgets, and lessons learned to support coordinated planning for TB, HIV, and malaria programs. In addition, the Oversight Committee endorsed the formation of the CCM Executive Committee and appointed the Executive Secretary as the interim Ethics Focal Person, ensuring ethical oversight and compliance with

Global Fund standards, including PSEAH and conflict of interest management.

The meeting also reviewed reprogramming exercises under GC7, with Principal Recipients presenting rationalization of human resources, budget adjustments, and ongoing program achievements. Key recommendations included prioritizing malaria prevention in flood-affected districts, securing domestic and partner funding for uninterrupted HIV/AIDS services, and strengthening retention of skilled staff. Oversight visits to Sindh and follow-ups on TB and HIV interventions were confirmed, and the importance of timely reporting and resource mobilization was emphasized. Independent evaluations of TB and HIV



components were welcomed to reinforce equity-oriented approaches and sustainable health outcomes. The meeting concluded with a clear roadmap for planning, monitoring, and collaboration among all stakeholders for the upcoming funding cycle.

6. CCM CONSTITUENCY CONSULTATION MEETING KPK

The CCM Secretariat held a constituency consultation in Peshawar on 28th October 2025, bringing together public and private sector stakeholders, civil society, and key populations to review Global Fund–supported HIV, TB, and Malaria programs in Khyber Pakhtunkhwa. Mr Hafiz Hamad Murtaza briefed participants on the Global Fund’s impact, the roles and responsibilities of



the CCM, and progress under Grant Cycle 7, including TB case notification and treatment, HIV testing and care, and malaria prevention and control activities. The consultation also served to orient provincial stakeholders on Global Fund guidelines, enhance coordination among partners, and ensure program implementation aligns with national health priorities. Participants also discussed strategies to expand outreach, improve service quality, and strengthen monitoring and reporting mechanisms to maximize program effectiveness.

Principal Recipients and Sub-Recipients provided updates on program achievements and challenges, while beneficiaries shared their experiences accessing services. Feedback indicated overall high satisfaction, though concerns were raised regarding consultation fees for TB follow-ups and gaps in HIV services for key populations.



The consultation underscored the importance of inclusive planning, evidence-based decision-making, and active community engagement to strengthen service delivery, address barriers to care, and ensure sustainable progress in combating HIV, TB, and Malaria across Khyber Pakhtunkhwa. The session concluded with a shared commitment to collaboration, transparency, and continued support for vulnerable populations to achieve equitable health outcomes.

7. CCM CONSTITUENCY CONSULTATION MEETING LAHORE

The CCM Secretariat conducted a constituency consultation in Lahore on 30th October 2025, bringing together public and private sector stakeholders, civil society, and key populations to review Global Fund–supported HIV, TB, and Malaria programs in Punjab. Mr Hafiz Hamad Murtaza briefed participants on the Global Fund’s impact, the roles and responsibilities of the CCM, and progress under Grant Cycle 7, including TB case



detection and treatment, HIV testing and care, and malaria prevention and surveillance activities. The consultation provided an opportunity to orient provincial stakeholders on Global Fund guidelines, strengthen coordination among partners, and ensure program implementation aligns with national health priorities. Participants also discussed strategies to expand outreach, improve service quality, and enhance monitoring and reporting mechanisms to maximize program impact.

Principal Recipients and Sub-Recipients presented updates on program achievements and challenges, while beneficiaries shared their experiences accessing services. Feedback highlighted overall high satisfaction with service delivery, alongside concerns such as training for paramedics, gaps in HIV services for key populations, and delays in implementing OAMT initiatives. The consultation emphasized inclusive



planning, evidence-based decision-making, and active community engagement as essential to improving access to care, addressing barriers, and ensuring sustainable progress in combating HIV, TB, and Malaria across Punjab. The session concluded with a reaffirmed commitment to collaboration, transparency, and strengthening support for vulnerable populations

8. SUSTAINABILITY AND TRANSITION ASSESSMENT OF HIV, TB AND MALARIA

INVESTMENTS OF THE GLOBAL FUND IN PAKISTAN

A meeting was held on 7th October 2025 at the Ministry of National Health Services, Regulations and Coordination, Islamabad, to formally launch the Sustainability and Transition Assessment of Global Fund investments for HIV, TB, and Malaria in Pakistan. Chaired by the Federal Secretary of Health, the meeting brought together key development partners, provincial health departments, and technical consultants. The assessment aims to



support the Government of Pakistan in planning a gradual transition from donor-funded programs to sustainable, domestically financed health systems through analysis of budgets, financing mechanisms, systems capacity, and development of practical transition pathways at federal and provincial levels. During the discussion, development partners reaffirmed strong support for the assessment and emphasized alignment, coordination, and avoidance of

duplication. Global Fund highlighted sustainability planning within co-financing commitments, while Gates Foundation, World Bank, Gavi, and FCDO expressed readiness to align technical and financial assistance with national priorities and budgeting cycles. Provincial health departments committed to nominating focal persons and sharing relevant data. In closing, the Federal Secretary stressed that the assessment should serve as a model for



optimizing health financing and improving efficiency across donor and government initiatives. It was agreed that focal persons would be nominated within one week, data collection templates shared by consultants, a Technical Working Group notified by the Ministry, and regular bi-weekly meetings held, with draft transition pathways to be finalized by April 2026 for integration into budget planning and GC8 programming.

9. OVERSIGHT COMMITTEE VISIT - SINDH (TUBERCULOSIS & HIV COMPONENTS):

The CCM Oversight Committee Pakistan conducted a field visit to Sindh from 11th to 14th November 2025 to review Global Fund-supported Tuberculosis (TB) and HIV/AIDS programs in the Districts of Karachi, Mirpur Khas, and Hyderabad. The team, including members from WHO, APLHIV, Health Services Academy, and CCM Secretariat, assessed public and private healthcare facilities to monitor program performance, identify gaps, and



provide recommendations. Key observations for TB included ensuring sufficient medicines, staff retention and training, better tracking of lost-to-follow-up (LTFU) and multi-drug resistant (MDR) cases, active case finding, contact tracing, TB preventive treatment, and strengthened sputum collection and transportation systems. For HIV/AIDS, priorities included regular healthcare provider training, availability of WHO-approved rapid diagnostic tests (RDTs), improved referral and blood safety

mechanisms, initiation of OAMT services, tracing of LTFU patients, and support for human resources at ART centers.

On the final day, the committee held a debriefing with Health Secretary Sindh. CCM Oversight committee members presenting its findings and recommendations. The discussion highlighted the need for availability of medicines, domestic financing, community engagement, coordination between



federal and provincial authorities, and adherence to national guidelines. Secretary Health Sindh acknowledged the challenges and committed to addressing them, emphasizing prioritization, public-private collaboration, and sustained efforts to eliminate TB and HIV/AIDS in the province. The visit also reinforced strategic planning for the upcoming GC-8 Global Fund round and concluded with a vote of thanks from the CCM Executive Secretary.

10. OVERSIGHT COMMITTEE MEETING DECEMBER 2025:

The CCM Oversight Committee convened on 5th December 2025 at the CCM Secretariat, bringing together Oversight Committee members, development partners, and representatives of Principal Recipients to review governance, program performance, and emerging risks across Global Fund supported HIV, TB, and Malaria programs. The meeting opened with a review of Oversight Committee performance, followed by the



election of Prof. Dr. Shahzad Khan (Health Services Academy) as the new Chair of the Oversight Committee for a two-year term, reinforcing leadership continuity and accountability within the oversight structure. Members also reviewed and endorsed the draft CCM Communication Plan, aimed at strengthening transparency, stakeholder engagement, and effective oversight, and agreed on the Oversight Visit Schedule for 2026 with an emphasis on early planning. The meeting focused on the Global Fund Replenishment Conference and its implications for Pakistan, including reduced resources for GC8 and

stricter co-financing requirements. Oversight findings from Sindh revealed critical gaps in TB and HIV services, such as medicine shortages, weak diagnostics, limited preventive therapy, and rising pediatric HIV cases linked to unsafe practices. These issues highlighted the urgent need to strengthen infection control, blood safety, district monitoring, and accountability mechanisms.

Principal Recipients updated the committee on GC-7 reprioritization, program progress, and operational challenges. While service delivery remained strong, programs faced budget cuts, HR shortages, climate-related disease pressures, and security constraints. Discussions emphasized shifting from donor-dependent, vertical programs to integrated, system-based approaches with domestic financing. The meeting concluded with a commitment to evidence-based decisions, community-led interventions, and strategic planning to protect essential health services in GC-8.



11. CCM MEMBERS MEETING DECEMBER 2025:

The CCM Members Meeting convened on 11th December 2025 under the leadership of Mr. Hamed Yaqoob Sheikh, Secretary, Ministry of National Health Services, Regulations and Coordination, with participation from CCM members, Principal Recipients, observers, and development partners. The meeting served as a strategic platform to review national progress and emerging challenges



in the HIV, TB, and Malaria response, while strengthening governance and accountability mechanisms. Members endorsed key governance decisions, Principal Recipients presented detailed updates on program implementation and financing, highlighting continued service delivery and strong fund utilization despite significant budget reductions. However, they also flagged key risks such as shortages of diagnostic supplies, limited uptake of preventive services, human resource constraints, climate-related disease outbreaks, security challenges, and

including CCM leadership, the Work Plan, Oversight Plan, and Budget for 2026, and advanced inclusive governance through discussions on community representation and approval of revised, culturally appropriate nomenclature for key populations. Oversight findings from Punjab and Sindh highlighted persistent gaps in service delivery, district-level monitoring, data interoperability,



medicine availability, and infection control, reinforcing the need for stronger federal oversight and coordinated data-sharing mechanisms.

sustainability concerns amid declining donor funding. Partners emphasized the urgency of coordinated planning, domestic resource mobilization, innovation, and timely preparation for the upcoming GC8 cycle. The meeting concluded with updates on grant closures and CCM elections, reaffirming a shared commitment to evidence-based action, accountability, and resilient, inclusive health systems.

12. PICTURES GALLERY

CCM Members Meeting



CCM Oversight Committee Meetings



CCM Oversight Committee Visits (Punjab & Sindh)



CCM Constituency Consultation Meetings



Sustainability and Transition Assessment Meeting



CCM elections- Transgender and People Who Use Drugs Constituencies



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